

# Consolidated DoD/Army/Air Force Precedence List

March 20, 2010

This consolidated list uses as its primary source document the DoD Table of Precedence dated February 19, 2010, but includes differences found on the Department of the Army Precedence List and the Department of the Air Force Protocol Precedence List, along with additional entries for local governmental positions not found on the above three lists. Following the listing are notes from the DoD, Army, and Air Force precedence lists (click the *Notes* bookmark to the left).

When several positions are shown on the same line number, precedence is determined as indicated in the parenthetical note on the line.

Army and/or Air Force entries not found on the DoD Order of Precedence are identified by *italicized* entries. Additions made by JMAR Management & Training are indicated in *italicized, gray type*.

Entries like '(see 3-21)' refer to other lines reflecting a different level of precedence for the same position. Entries such as '(DoD note 5)' refer to the individual precedence lists notes (DoD, Army, Air Force) at the end of this list.

Finding a position or title: use the Search function on the Adobe Acrobat Reader menu bar; select or deselect the 'Case-Sensitive' option, then, in the top fill-in box, type in a word or phrase like, 'ambassador,' 'secretary,' or 'deputy assistant' and click on the 'Search' button. Keep in mind that the more general the term, the more likely a find will occur. Scan the 'find' results for appropriate line entries.

Click on the bookmark to the left titled, "Using this list to determine precedence" for a discussion on using this list and determining precedence.

Numbering convention: each code section contains a reference number to each line. The line number represents the precedence code followed by that line's sequence within that code section. For example, "2-93" represents a position precedence at the Code 2 (four-star level) which is the 93<sup>rd</sup> line in that section. This numbering convention, we believe, is better than a simple 1 to 250 system in which it is impossible to correlate a basic line number to a specific level of precedence. With the following system, if a line number is "2-93" you know that the position is equivalent to a four-star flag officer.

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## **Code 1**

**1-1** President of the United States

**1-2** Heads of states and reigning royalty

## **Code 2 (4-star level)**

**2-1** Vice President of the United States

**2-2** Governors in their own state (see 2-41)

**2-3** Speaker of the House of Representatives

**2-4** Chief Justice of the Supreme Court

**2-5** Former Presidents of the United States

**2-6** United States Ambassadors when at their post

**2-7** United States Secretary of State

**2-8** President, United Nations General Assembly (when in session)

**2-9** Secretary General of the United Nations

**2-10** President, United Nations General Assembly (when not in session)

**2-11** Accredited ambassadors of foreign powers

**2-12** Widows of former Presidents of the United States

**2-13** Accredited foreign ministers and envoys

**2-14** Associate Justices of the Supreme Court

**2-15** Retired Chief Justices of the Supreme Court

**2-16** Retired Associate Justices of the Supreme Court

**2-17** Secretary of the Treasury

**2-18** Secretary of Defense

**2-19** Attorney General

**2-20** Secretary of the Interior

**2-21** Secretary of Agriculture

**2-22** Secretary of Commerce

**2-23** Secretary of Labor

**2-24** Secretary of Health and Human Services

**2-25** Secretary of Housing and Urban Development

**2-26** Secretary of Transportation

**2-27** Secretary of Energy

**2-28** Secretary of Education

**2-29** Secretary of Veterans Affairs

**2-30** Secretary of Homeland Security

**2-31** Administrator, Environment Protection Agency EPA

**2-32** Chief of Staff to the President

**2-33** Director, Office of Management and Budget OMB

**2-34** United States Trade Representative

**2-35** Director, National Drug Control Policy

**2-36** United States Representative to the United Nations (in session) (see 2-57)

**2-37** Chairman, Council of Economic Advisors

**2-38** President Pro Tempore of the Senate

**2-39** United States Senators (by seniority, then alphabetic)

**2-40** Former United States Senators (by date of retirement)

- 2-41** Governors when not in own state (by date of state entry; when equal, alphabetic) (see 2-2)
- 2-42** Acting heads of cabinet level departments
- 2-43** Former Vice Presidents of the United States
- 2-44** United States Representative (by seniority, then alphabetic)
- 2-45** Former congressmen (by date of retirement)
- 2-46** District of Columbia delegate to House of Representatives
- 2-47** Guam delegate to House of Representatives
- 2-48** Virgin Islands delegate to House of Representatives
- 2-49** American Samoa delegate to House of Representatives
- 2-50** Resident Commissioner from Puerto Rico
- 2-51** Deputy Secretaries and Under Secretaries of Executive Departments (when deputy secretary equivalent – no. 2 position (by date of appointment)
- 2-52** Assistant to the President for national security affairs
- 2-53** Assistants and Counsel to the President of the United States
- 2-54** Charges d’Affaires of foreign powers
- 2-55** Former US Secretaries of State
- 2-56** Former members of the President’s cabinet
- 2-57** United States Representative to the United Nations (not in session) (see 2-36)
- 2-58** Director, Central Intelligence Agency
- 2-59** Solicitor General of the United States
- 2-60** Administrator, Agency for International Development AID
- 2-61** Director, Arms Control and Disarmament Agency
- 2-62** Director, US Information Agency USIA
- 2-63** Under Secretaries of State and counsels
- 2-64** Under Secretaries of Executive Departments (no. 3 position) (non-DoD agencies) (by date of appointment)
- 2-65** United States Ambassadors at Large
- 2-66** Under Secretary of Defense for Acquisition, Technology & Logistics (for acquisition matters only) (see 2-73)
- 2-67** Secretaries of the Army, Navy, Air Force (by date of appointment)
- 2-68** Postmaster General of the United States Chairman, Federal Reserve System
- 2-69** Chairman, American Battlefield Monuments Commission
- 2-70** Chairman, Council on Environmental Quality
- 2-71** Former Secretaries of the Army, Navy, Air Force
- 2-72** Chairman, Joint Chiefs of Staff JCS
- 2-73** Under Secretary of Defense for Acquisition, Technology & Logistics (precedes Service Secretaries on acquisition matters)
- 2-74** Under Secretary for Policy
- 2-75** Under Secretary of Defense (Comptroller)/ Chief Financial Officer
- 2-76** Under Secretary for Personnel and Readiness
- 2-77** Under Secretary for Intelligence
- 2-78** DoD Deputy Chief of Management Officer, (DoD note 1)
- 2-79** Retired Chairmen, Joint Chiefs of Staff JCS
- 2-80** Vice Chairman, Joint Chiefs of Staff JCS
- 2-81** Retired Vice Chairmen, Joint Chiefs of Staff JCS
- 2-82** Service Chiefs (DoD note 2)
- 2-83** Commandant, Coast Guard
- 2-84** Retired Service Chiefs (DoD note 2)
- 2-85** Combatant Commanders (DoD note 3; Army and Air Force notes 2)
- 2-86** Retired Combatant Commanders (DoD note 3; Army and Air Force notes 2)
- 2-87** Chief, National Guard Bureau (DoD note 22)
- 2-88** Commander, US Forces-Iraq
- 2-89** Director, White House Military Office
- 2-90** Generals of the Army, Fleet Admirals, Generals of the Air Force
- 2-91** Lieutenant Governors and acting governors
- 2-92** Foreign non-accredited persons of ambassador rank
- 2-93** Secretary General, Organization of American States OAS
- 2-94** Chairman, Permanent Council of the Organization of American States OAS
- 2-95** Head of international organizations (NATO, etc.)
- 2-96** Administrator, General Services Administration GSA
- 2-97** Administrator, National Aeronautics and Space Administration NASA
- 2-98** Administrator, National Oceanographic and Atmospheric Administration NOAA
- 2-99** Chairman, Merit Systems Protection Board
- 2-100** Director, Office of Personnel and Management OPM
- 2-101** Administrator, Federal Aviation Agency FAA
- 2-102** *Administrator, Federal Maritime Administration*
- 2-103** Chairman, Federal Maritime Commission
- 2-104** Chairman, Nuclear Regulatory Commission NRC
- 2-105** Director of ACTION
- 2-106** Director of the Peace Corps
- 2-107** United States ambassadors on official visits in D.C.
- 2-108** Chief of Protocol, Department of State

**2-109** United States ambassadors on official visits in the U.S. outside the District of Columbia

**2-110** State secretary of state (in own state)

**Code 3 (4-star level)**

**3-1** Judges, U.S. Court of Appeals, Federal District

**3-2** Judges, U.S. Court of Appeals for Veterans Affairs

**3-3** Judges, U.S. Court of Appeals, D.C. District

**3-4** Cardinals

**3-5** Governor of Guam

**3-6** Governor of the U.S. Virgin Islands

**3-7** *Governor of Puerto Rico*

**3-8** Chief/associate judges of a state supreme court

**3-9** Mayors of major cities (in own city) (see 4-29) (cities with a population of 1 million or more)

**3-10** Mayor of the District of Columbia

**3-11** Deputy Director, Central Intelligence Agency CIA

**3-12** Deputy Administrator, Agency for International Development USAID

**3-13** Deputy Director, Arms Control and Disarmament Agency

**3-14** Deputy Director, U.S. Information Agency USIA

**3-15** Deputy Administrator, General Services Administration GSA

**3-16** Deputy Administrator, National Aeronautics and Space Administration NASA

**3-17** Deputy Director, Office of Personnel Management

**3-18** Deputy Director of ACTION

**3-19** Deputy Director of the Peace Corps

**3-20** Director, Federal Bureau of Investigation FBI

**3-21** Deputy assistants to the President

**3-22** United States charge d'affaires

**3-23** Attorney general of a state

**3-24** Deputy Under Secretary of Defense for Acquisition & Technology/Deputy Under Secretary of Defense for Logistics & Materiel Readiness

**3-25** Under Secretaries of the Army, Navy, and Air Force (DoD note 4)

**3-26** Principal Deputy Under Secretary of Defense for Acquisition, Technology, and Logistics (DoD note 11)

**3-27** Principal Deputy Under Secretary of Defense for Policy

**3-28** Principal Deputy Under Secretary of Defense for Personnel and Readiness

**3-29** Principal Deputy Under Secretary of Defense (Comptroller) (DoD note 11)

**3-30** Principal Deputy Under Secretary of Defense for Intelligence (DoD note 11)

**3-31** Director, Defense Research and Engineering

**3-32** Assistant secretaries of Defense (DoD note 5) and Assistant to the Secretary of Defense for Nuclear and Chemical and Biological Defense Programs (ATSD(NCB)) (DoD note 19), General Counsel of the Department of Defense, Director of Operational Test and Evaluation, and Director of Cost Assessment and Program Evaluation (DoD note 21); (DoD note 4 applies overall to this grouping)

**3-33** Inspectors General of DoD and the Executive Departments

**3-34** Assistant Secretary General, Organization of American States

**3-35** Assistant Administrator, U.S. Agency for International Development USAID

**3-36** Comptroller General of the United States

**3-37** Chief Judges and Judges, U.S. Court of Appeals for the Armed Forces

**3-38** Members, Council of Economic Advisors

**3-39** Active or designate United States Ambassadors

**3-40** Archbishops

**3-41** Ministers of career rank when in the United States

**3-42** Permanent representatives to the Organization of American States OAS

**3-43** Vice Chiefs of Services (DoD note 2)

**3-44** Vice Commandant of the Coast Guard

**3-45** *Assistant Secretaries of the Army (Army- at Army events only; by date of appointment)*

**3-46** Generals and Admirals (4-star rank)(DoD note 6)

**3-47** Assistant Service secretaries and Service general counsels (DoD note 4)

**3-48** Director of Operational Energy Plans and Programs (DoD note 20)

**3-49** Assistant to the Secretary of Defense for Nuclear, Chemical and Biological Defense Programs

**3-50** Retired Generals and Admirals (4-star)

**3-51** Special DoD Inspector General for Afghanistan Reconstruction

**3-52** Special DoD Inspector General for Iraq Reconstruction

**3-53** Director of Selective Service System

**3-54** Director of Developmental Test and Evaluation and Director of Systems Engineering (DoD notes 7 & 21)

**3-55** *Chief of Staff to Secretary of Defense (Army/Air Force lists only)*

**3-56** *Assistant Chief of Staff to the Secretary of Defense (Army/Air Force lists only)*

**3-57** The Special Assistant to the Secretary of Defense & Deputy Secretary of Defense

**3-58** The Special Assistant to the Deputy Secretary of Defense

- 3-59** Assistants to the Secretary of Defense; including Special Assistant to the Secretary of Defense & Deputy Secretary of Defense; Assistant to Secretary of Defense for Intelligence Oversight; other assistants as may be designated by the Secretary or Deputy Secretary of Defense; but does not include the ATSD(NCB) (DoD note 7)
- 3-60** *The Executive Assistant to Secretary of Defense* (Army list only)
- 3-61** *The Executive Assistant to Deputy Secretary of Defense* (Army list only)
- 3-62** Director, OSD Administration and Management
- 3-63** Director of Net Assessment
- 3-64** Assistant DoD Deputy Chief Management Officer
- 3-65** Defense Advisor to the U.S. Mission to NATO, Secretary of Defense Representative to Europe
- 3-66** Chairman, Defense Policy Board Advisory Committee; Defense Science Board; the Reserve Forces Policy Board, and the Defense Business Board (DoD note 7)
- 3-67** National Chairman, National Committee for Employer Support of the Guard and Reserve
- Code 4** (3-star level)
- 4-1** Deputy Under Secretaries of Defense (DoD note 7)
- 4-2** Directors of Defense agencies (DoD note 9)
- 4-3** Directors of DoD Field Activities (DoD note 10)
- 4-4** Deputy Director of Defense, Research & Engineering
- 4-5** Principal Assistant Deputy Under Secretaries of Defense (DoD note 7)
- 4-6** Principal Deputy Assistant Secretaries of Defense, Principal Deputy Assistant to the Secretary of Defense for Nuclear and Chemical and Biological Defense Programs (DoD note 19), Principal Deputy DoD General Counsel, and Principal Deputy Director, Operational Test and Evaluation (DoD note 7)
- 4-7** Principal Deputy Inspector General of DoD
- 4-8** *Director of Defense Procurement* (Army list only)
- 4-9** *Director of DoD Small and Disadvantaged Business Utilization* (Army/Air Force lists only)
- 4-10** The Special Assistants to the Secretaries of the Army and Air Force, and the Assistant for Administration to the Under Secretary of the Navy
- 4-11** Deputy Director for Cost Assessment and Deputy Director for Program Evaluation DoD notes 7 & 21)
- 4-12** Administrative Assistants, Army, Navy, Air Force
- 4-13** *Director of the Army Staff* (Army list only)  
*Assistant Vice Chief of Staff Air Force* (Air Force list only)
- 4-14** Principal DoD Deputy Inspector General
- 4-15** The Special Assistant to the Secretary of the Army, to the Secretary of the Navy, and to the Secretary of the Air Force (DoD note 7)
- 4-16** Administrative Assistants to the Secretaries of the Army and Air Force, and Assistant for Administration to the Under Secretary of the Navy (DoD note 7)
- 4-17** Deputy under secretaries of the Army, Navy, Air Force (DoD note 7)
- 4-18** Joint Staff and Service senior enlisted advisors (DoD notes 12; Army & Air Force notes 5)
- 4-19** *Former service senior enlisted advisors* (note 5) (For Army, use for Army events only) (see 8-11)
- 4-20** Treasurer, comptroller, or auditor of a state
- 4-21** *Special assistants to the Secretaries of the Army, Navy, Air Force* (Army list only)
- 4-22** Lieutenant Generals and Vice Admirals (DoD note 6)
- 4-23** Retired Lieutenant Generals and Vice Admirals
- 4-24** Chairman, US Section of the Permanent Joint Board of Defense, US-Canada
- 4-25** President of the senate of a state
- 4-26** State senators in their own state
- 4-27** Chairman of the American Red Cross
- 4-28** Bishops of Washington
- 4-29** Principal Deputy Assistant Service Secretaries and Principal Deputy General Counsels of Army, Navy, Air Force (DoD note 7)
- 4-30** Permanent observers to the Organization of American States
- 4-31** Former United States ambassadors
- 4-32** *Civilian Aides to the Secretary of the Army* (Army list only)
- 4-33** Mayors of cities of less than 1 million (in own city) (see 3-9)
- 4-34** Speaker of the house of representatives, assembly, or delegates of a state
- 4-35** Treasurer of the United States
- 4-36** Director of the Mint
- 4-37** Chairman, Federal Communications Commission
- 4-38** Chairman, United Services Organization USO
- 4-39** Director, National Institute of Standards and Technology
- 4-40** Librarian of Congress
- 4-41** Vice Chairman and Board of Governors, Federal Reserve System
- 4-42** State representative, assemblyman, or delegate
- 4-43** Chairman, District of Columbia Council
- 4-44** County judges, district court judges (county)
- 4-45** Deputy Chief of Protocol, Department of State
- 4-46** Special assistants to the President

- 4-47 Commissioner, United States Customs Service
- 4-48 Commissioner, Internal Revenue Service IRS
- 4-49 Deputy Assistant Secretaries of Defense, Deputy General Counsels, and Deputy Directors Operational Test & Evaluation (DoD note 7)
- 4-50 Deputy DoD Inspectors General (DoD note 7)
- 4-51 Deputy DoD Comptrollers (DoD note 7)
- 4-52 Assistant Inspectors General of DoD (DoD note 7)
- 4-53 Assistant DoD Special Inspector General for Afghanistan Reconstruction (DoD note 7)
- 4-54 Assistant DoD Special Inspector General for Iraq Reconstruction (DoD note 7)
- 4-55 *Secretary of Defense representatives to international negotiations* (Army list only)
- 4-56 Deputy Defense Advisor, U.S. Mission to NATO
- 4-57 Secretary of Defense Representatives to International Negotiations (e.g., the SECDEF Representative to Post-START (Strategic Arms Reduction Treaty))
- 4-58 Members of Secretary of Defense Boards (Defense Policy Board Advisory Committee; Defense Science Board; Reserve Forces Policy Board; Defense Business Board; and the Defense Advisory Committee on Women in the Services)
- 4-59 Counselors of embassies
- 4-60 Consuls general of foreign powers (legations)
- 4-61 The Auditors General of the Army, Navy, Air Force (DoD note 7)
- 4-62 Senior Executive Service SES members in Tier 3 (Code 4) positions (DoD note 16)
- 4-63 Executive Director, National Committee for Employer Support of the Guard and Reserve

**Code 5** (2-star level)

- 5-1 Assistant Deputy Under Secretaries and Principal Directors (DoD note 7)
- 5-2 Major Generals and Rear Admirals (2-star) (DoD note 6)
- 5-3 *Retired Major Generals and Rear Admirals (upper half)*
- 5-4 Surgeon General of the United States
- 5-5 Deputy Surgeon General of the United States
- 5-6 Director, Federal Emergency Management Agency
- 5-7 Deputy Assistant Secretaries and Deputy General Counsels of the Army, Navy, Air Force (DoD note 7)
- 5-8 Deputy DoD Director of Net Assessment
- 5-9 *City managers*
- 5-10 *OSD Historian*

- 5-11 State chair, National Committee for Employer Support of the National Guard and Reserve ESGR
- 5-12 *United States attorneys*
- 5-13 *District attorneys*
- 5-14 *County sheriffs*
- 5-15 *Board president and county commissioners*
- 5-16 Senior Executive Service members Tier 2 (Code 5) positions (DoD note 16)
- 5-17 *Congressional staffers*
- 5-18 *United States Army Reserve USAR ambassadors* (Army list only)

**Code 6** (1-star level)

- 6-1 Brigadier Generals and Rear Admirals (lower half) (DoD note 6)
- 6-2 *Retired Brigadier Generals and Rear Admirals (lower half)*
- 6-3 *County clerks*
- 6-4 *City council members*
- 6-5 Assistant Surgeon General (Public Health Service)
- 6-6 *Presidents/chairpersons of county or district boards of education and school boards*
- 6-7 *County or district superintendent of schools*
- 6-8 United States Consuls General
- 6-9 Assistant chiefs of protocol, Department of State
- 6-10 Secretary of the Senate
- 6-11 Doorkeeper of the House
- 6-12 Chaplain of the Senate
- 6-13 Indorsing agents for military chaplains
- 6-14 City attorneys
- 6-15 Other members of the Senior Executive Service Tier 1 (Code 6) positions (DoD note 16)
- 6-16 Scientific and Professional (ST); Senior Level (SL); Defense Intelligence Senior Level (DISL) positions (DoD notes 14 & 16)
- 6-17 Highly Qualified Experts (HQE) (DoD notes 15 & 16)
- 6-18 Administrative Law Judges (AL)

**Code 7**

- 7-1 Colonels, Captains (USN/CG); GS-15
- 7-2 United States Consuls
- 7-3 Medical director Public Health Service PHS
- 7-4 *Justices of the peace*
- 7-5 *Members of county or district boards of education*
- 7-6 *Count or district deputy or assistant superintendent of schools*
- 7-7 *Township chairpersons and board members*

**7-8** *City chiefs of police*

**7-9** *City clerks*

**Not ranked**

**8-1** GS-14

**8-2** Lieutenant Colonels; Commanders (USN/CG)

**8-3** Majors; Lieutenant Commanders (USN/CG)

**8-4** GS-11

**8-5** Captains (O3); Lieutenant (USN/CG); GS-10

**8-6** United States Vice Consuls

**8-7** First Lieutenants; Lieutenants junior grade; GS-9

**8-8** GS-8

**8-9** Second Lieutenants; Ensigns; GS-7

**8-10** Warrant officers by grade

**8-11** Retired and former service senior enlisted advisors (DoD and Air Force: use for all occasions; for Army, use this for joint service events. At Army events, placement is after currently serving SMA) (see 4-13)

**8-12** Command sergeants major and sergeants major; master gunnery sergeants; master chief petty officers; chief master sergeants

**8-13** Other noncommissioned officers, civilians by rank or grade

**Notes from the DoD Order of Precedence dated February 19, 2010**

**NOTES:**

1. Precedence for the Deputy Chief Management officer (DCMO) position is informed by Section 904 of the National Defense Authorization Act for Fiscal Year 2008, Public Law No 110-181.
2. Precedence is established by the date of appointment to the position.
3. Precedence is established by the date of appointment as a Combatant Commander. However, if a Combatant Commander was previously appointed to one of these positions, Chairman of the Joint Chiefs of Staff, Vice Chairman of the Joint Chiefs of Staff, Service Chief, or a previous Combatant Commander position, then the initial date of appointment to the previously held position will be used.
4. Within a group listed on a line under a code, precedence for Senate confirmed civilian positions is established by date of appointment.
5. The current designations of the twelve Assistant Secretaries of Defense are (listed alphabetically): Acquisition (see note 11), Asian and Pacific Security Affairs, Global Strategic Affairs; Health Affairs, Homeland Defense and Americas' Security Affairs, International Security Affairs, Legislative Affairs, Logistics and Materiel Readiness (see note 11), Networks and Information Integration, Public Affairs, Reserve Affairs, and, Special Operations/Low Intensity Conflict and Interdependent Capabilities.
6. Precedence is by date of rank in the serving grade.
7. For non-statutory positions within the same group, relative precedence among individuals is determined by the date that each of them were appointed to their position.
8. Based on USD (P&R) memorandum dated April 28, 2008, subject: Directive-Type Memorandum (DTM) – Senior Executive Service Tier Policy for Career and Non-Career Senior Executive Service Members, a common 3-tier structure was implemented for members of the DoD Senior Executive Service (SES). The Military Departments, the OSD, and some Defense Agencies and DoD Field Activities have identified the positions that fall into each tier, although tiering determinations across the entire Department using a common architecture has not been completely implemented. The applicability of the policy in referenced DTM may be administratively extended to the Defense Intelligence Senior Executive Service (DISES) by the Under Secretary of Defense for Intelligence.

In general, precedence for members of the SES is established by the tier in which the position is categorized. SL, ST, DISL professional positions are not included in the SES Tier structure. It is not possible to identify and list the title for each SES and DISES position within the Department on this order of precedence list. To the extent possible, this update reflects the principal positions held by members of the SES. The principal factors for determining the precedence for SES/DISES who positions are not specified on the order of precedence are where their positions are in their organization's hierarchy and the tier level assigned to each of those positions (SES only). In general, the following is the equivalency of SES positions in relation to order of precedence code and General/Flag Officer (GFO):

- a. Tier 3 positions in Code 4 are considered 3-star equivalents;
- b. Tier 2 positions are in either Code 4 or 5; GFO equivalency is 2 or 3-stars (Tier 2 positions listed in Code 4 are to be considered 3-star equivalents while those in Code 5 are to be considered 2-star equivalents);
- c. Tier 1 positions are in Code 6 and are considered 1-star equivalents.

If an SES's position is within the same code as that of the SES's supervisor, whether that supervisor is a military officer or civilian, the supervisor always takes precedence over the subordinate.

SES tiering information for their respective positions will be maintained by and available from each Military Department and the DA&M for the OSD, Defense Agencies and DoD Field Activities. For DISES members, that information can be obtained from the Office of the Under Secretary of Defense for Intelligence.

9. Precedence for Directors and the Principal Deputy Directors of Defense Agencies is determined by the establishment date of the organization. Questions regarding the rationale for the methodology and historical data may be addressed to the Directorate for Organizational and Management Planning within the Office of the Director of Administration and Management.

- a. The Defense Agencies are listed alphabetically as follows: Defense Advanced Research Projects Agency (DARPA), 1958; Defense Business Transformation Agency (BTA), 2005; Defense Commissary Agency (DeCA), 1990; Defense Contract Audit Agency (DCAA), 1965; Defense Contract Management Agency (DCMA), 2000; Defense Finance and Accounting Service (DFAS), 1990; Defense Information Systems Agency (DISA), 1960; Defense Intelligence Agency (DIA), 1961; Defense Legal Services Agency (DLSA), 1981; Defense Logistics Agency (DLA), 1961; Defense Security Cooperation Agency (DSCA), 1971; Defense Security Service (DSS), 1972; Defense Threat Reduction Agency (DTRA), 1959; Missile Defense Agency (MDA), 1984; National Geospatial-Intelligence Agency (NGA), 1972; National Reconnaissance Office (NRO), 1961; National Security Agency (NSA)/Central Security Service (CSS), 1952; Pentagon Force Protection Agency (PFPA), 2002.
- b. The Defense Agencies, in order by date of establishment, are as follows: NSA/CSS, 1952; DARPA, 1958; DTRA, 1959; DISA, 1960; DIA, 1961; DLA, 1961; NRO, 1961; DCAA, 1965; DSCA, 1971; DSS, 1972; NGA, 1972; DLSA, 1981; MDA, 1984; DeCA, 1990; DFAS, 1990; DCMA, 2000; PFPA, 2002, BTA, 2005.

10. Precedence for Directors and Principal Deputy Directors of the DoD Field Activities is determined by the establishment date of the organization. Questions regarding the rationale for the methodology and historical data may be addressed to the Directorate for Organizational and Management Planning within the Office of the Director of Administration and Management.

- a. The DoD Field Activities are listed alphabetically as follows: Defense Media Activity (DMA), 1980; Defense Prisoner of War/Missing Personnel Officer (DPMO), 1993; Defense Technical Information Center (DTIC), 2004; Defense Technology Security Administration (DTSA), 2001; DoD Education Activity (DoDEA), 1992; DoD Human Resource Activity (HRA), 1996; DoD Test Resources Management Center (TRMC), 2002; TRICARE Management Activity (TMA), 1998; Office of Economic Adjustment (OEA), 1978; and Washington Headquarters Services (WHS), 1977.
- b. The DoD Field Activities, in order by date of establishment, are as follows: WHS, 1977; OEA, 1978; DMA, 1980; DoDEA, 1992; DPMO, 1993; HRA, 1996; TMA, 1998; DTSA, 2001; TRMC, 2002; DTIC, 2004.

11. Under the provisions of Sec. 906 of the National Defense Authorization Act for Fiscal Year 2010, Public Law No. 111-84, the positions of Deputy Under Secretary of Defense for Acquisition and Technology and Deputy Under Secretary of Defense for Logistics and Materiel Readiness were eliminated. New positions for the Principal Deputy Under Secretary of Defense for Acquisition, Technology, and Logistics, the Assistant Secretary of Defense for Acquisition, and the Assistant Secretary of Defense for Logistics and Materiel Readiness were established by Section 906. In addition, Section 906 created the positions of Principal deputy Under Secretary of Defense (Comptroller) and Principal Deputy Under Secretary of Defense for Intelligence, and these positions will be come Presidentially Appointed, Senate-confirmed (PAS) positions the first time that the Senate confirms and the President appoints individuals to service in the positions.

12. Code 4 precedence applies only to the currently serving Senior Enlisted Advisor (SEA) to the Chairman of the Joint Chiefs of Staff and Service Senior Enlisted Advisors. Certain protocol functions may require a deviation from the established precedence. Order of precedence within the group of Service Senior Enlisted Advisors is in order by date of Service establishment. Retired senior enlisted advisors should be placed in front of other retired members of the same grade (E9).

13. For Joint Staff and Service-related functions and activities, when appropriate to do so, the Joint Staff and Military Departments may adjust the established order of precedence as necessary. Contact the appropriate Joint Staff or Service Protocol Office for further information and guidance.

14. SL, ST, and DISL personnel serve in positions that are classified above the National Security Personnel System Pay Band O3/GS-15 level. Although they are not members of the Senior Executive Service (SES) or Defense Intelligence Executive Service (DISES), the level of duties and responsibilities of SL/ST/DISL personnel warrant that they should be

recognized as serving, at a minimum, at the Code 6 level. It is not possible to identify and list the title for each SL/ST/DISL position with the Department on this order of precedence list. The principal factor for determining whether the precedence for an SL/ST/DISL members should be in a higher code is dependent on that member's position within their organization's hierarchy.

15. Under authority of 5 U.S.C. Sec. 9903, the Department of Defense has the ability to attract and hire eminent experts from outside the civil service and uniformed services with state-of-the-art knowledge in fields of critical importance to the Department. The individuals who are hired under these provisions are referred to as HQE. Due to level of duties and responsibilities of HQE, they warrant recognition at the Code 6 level.

16. Precedence is established by date of appointment.

17. Should an official serving as "Acting" under the provisions of the Federal Vacancies Reform Act of 1998, as amended (5 U.S.C. Sec. 3345-3349d), that official will be afforded the protocol level for the position in which serving as "Acting."

18. Except as noted herein, the provisions of this memorandum are not applicable to former civilian officials of the Department as they do not retain the precedence associated with their position upon departure from that position. In recognition of their past service in the Department, courtesies and recognition may be extended to them as appropriate. Precedence is retained, however, by former Secretaries of Defense due to their status as Presidential cabinet members, and by retired members of the military since they retain the rank in which they were retired.

19. Under the provisions of Section 905 of the Duncan Hunter National Defense Authorization Act for Fiscal Year 2009, Public Law No. 110-417, 10 U.S.C. Sec. 142 was amended to direct that the Assistant to the Secretary of Defense for Nuclear and Chemical and Biological Defense Programs (ATSD(NCB)) shall be considered an Assistant Secretary of Defense for the purpose of precedence.

20. Under the provisions of Section 905 of the Duncan Hunter National Defense Authorization Act for Fiscal Year 2009, Public Law No. 110-417, the position of the Director of Operational Energy Plans and Programs was codified at 10 U.S.C. Sec. 139b as a PAB position. While the Executive Schedule Level (ESL) for this position has not been determined, since it is a PAS position it will be in Code 3. This placement may be changed once the ESL is determined.

21. Under the provisions of the Weapon Systems Acquisition Reform Act of 2009, Public Law No. 111-23, the position of Director of Cost Assessment and Program Evaluation was codified at 10 U.S.C. Sec 139c as a PAS position. The position of Director, Program and Analysis and Evaluation was eliminated. Additionally the positions of Deputy director for Cost Assessment and Deputy Director for Program Evaluation were also provided for in 10 U.S.S. Sec 139c, and the positions of Director of Developmental Test and Evaluation and Director of Systems Engineering were established at 10 U.S.C. Sec. 139d.

22. Under the provision of the National Defense Authorization Act for Fiscal Year 2008, Public Law No. 110-181, 10 U.S.C. Sec. 10502 was amended to specify that the Chief of the National Guard Bureau would be appointed in the grade of General.

23. Precedence for those detailed to the Department under the Intergovernmental Personnel Act (IPA) will be based on the position to which assigned. For example, an IPA assigned the position of a Director of a DoD Field Activity would be in Code 4 (Directors of DoD Field Activities are listed in Code 4); an IPA assigned to a Tier 1 SES position would be afforded Code 6 status 9 (see note 8). In an IPA is assigned to an executive level position not listed on the DoD Order of Precedence, and the component/Military Department wants that person to be at a specified precedence level, then there are two courses of action:

(1) Send a request with supporting justification to the proponent for the precedence list (see cover memo for details).

(2) If arranged by a Military Department, the Military Department can set its own level of precedence (see not 13). However, that precedence may not be recognized at the DoD or any other level outside of the Military Department.

24. Effective January 1, 2010, per Secretary of Defense memorandum dated June 25, 2009, the title for Multi-National Forces-Iraq changed to U.S. Forces-Iraq.